

Risk Management Policy

Owner	GM – Risk & Compliance
Applicability	SCA Property Group & SURF Funds
Version	5
Version Date	01 July 2018
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1. Introduction

SCA Property Group (**SCP**) comprises Shopping Centres Australasia Property Group RE Limited (**SCP****RE**) as Responsible Entity for Shopping Centres Australasia Property Management Trust (**SCA Management Trust**), Shopping Centres Australasia Property Retail Trust (**SCA Retail Trust**) (together, **Trusts**) and any entities owned, either beneficially or legally, by the **Trusts** or **SCP****RE** (together, **SCP** or **SCA Shopping Group**), together with any managed investment scheme/s to which management services are provided by any entity owned by the SCA Property Group (**SURF Funds**).

2. Scope

This Policy applies to all operations of the SCA Property Group and SURF Funds.

3. Purpose

This policy is a statement of the overall approach to risk management for SCA Property Group & SURF Funds. The overriding purpose of risk management is the responsible achievement of the objectives of the SCA Property Group.

4. Principles

The effective management of risk is vital to the continued growth and success of SCA Property Group. For risk management to be effective, all operations must apply the following principles to the context of their particular business and its objectives¹:

- Risk management is an integral part of the businesses activities and aims to create and protect value
- Risk management is integrated into organisational processes and embedded in SCA Property Group's culture
- Explicit risk management helps decision-makers make informed choices
- Risk management is focused on the sources of uncertainty around the achievement of objectives
- Risk management must be: customised to the context of; proportionate to; and aligned with, SCA's business activities
- Risk management is dynamic, iterative and responsive to emerging and changing risks

¹ Based on the principles set out in AS/ISO 31000:2009 and ISO 31000:2018

5. Process

SCA Property Group has implemented the risk management process described in the Australian/New Zealand Standard (AS/NZS ISO 31000:2009 Risk management – Principles and guidelines). The system governing risk and the process of identifying, analysing, evaluating and treating risk are detailed in the Risk Management Framework.

6. Responsibility

Responsibility for risk management is shared across SCA Property Group.

Key responsibilities include:

Board	The Board is responsible for satisfying itself annually, or more frequently as required, that management has developed and implemented an effective risk management framework. Detailed work on this task is delegated to the Audit, Risk Management and Compliance Committee (ARMCC) and reviewed by the full Board
Audit, Risk Management & Compliance Committee (ARMCC)	The ARMCC assists the Board in overseeing SCA Property Group's risk profile and is responsible for overseeing management's actions in the identification, management and reporting of material business risks
Key management Personnel (KMPs)	KMPs are responsible for periodically reviewing SCA Property Group's risk profile and managing its material business risks, fostering a risk-aware culture at SCA and within their business area
GM – Risk & Compliance (GM – R&C)	The GM – Risk & Compliance is responsible for designing, implementing and reporting on the adequacy of SCA's risk management framework to the Board, ARMCC and the KMP team.
Workplace Participants	Employees are responsible for ensuring they comply with all legislative, regulatory and company policy requirements including reporting any identified risks to the appropriate management in a timely manner. SCA is committed to effective risk management and recognises it as a core capability. All employees are expected to be risk managers. Employees who knowingly and recklessly operate outside of the risk management policy or framework will be subject to disciplinary action.

7. Related policies & procedures

- Risk Management Framework
- Compliance Management Framework
- Code of Conduct